



Pubali Bank Limited

Disclosures on Risk Based Capital under Basel-III

For the year ended 31 December 2019



Pubali Bank Limited

Disclosures on Risk Based Capital under Basel-III

For the year ended 31 December 2019

Capital Adequacy under Basel-III:

Banks operating in Bangladesh are maintaining capital since 1996 on the basis of risk weighted assets in line with the Basel Committee on Banking Supervision (BCBS) capital framework published in 1988. Considering present complexity and diversity in the banking industry and to make the banks' capital requirement more risk sensitive, Bangladesh Bank, being the central bank of the country has decided to adopt the Risk Based Capital Adequacy for banks in line with capital adequacy framework devised by the BCBS popularly known as 'Basel III'. Bangladesh Bank prepared a guideline to be followed by all scheduled banks from January 2009. Both the existing capital requirement rules on the basis of Risk Weighted Assets and revised Risk Based Capital Adequacy Framework for Banks as per Basel II were followed simultaneously initially for one year. For the purpose of statutory compliance during the period of parallel run i.e. 2009, the computation of capital adequacy requirement under existing rules prevailed. On the other hand, revised Risk Based Capital Adequacy Framework as per Basel II had been practiced by the banks during 2009 so that Basel II recommendation could effectively be adopted from 2010. From January 2010, Risk Based Capital Adequacy Framework as per Basel II have been fully practiced by the banks replacing the previous rules under Basel-I. Bangladesh Bank adopted "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)" as per BRPD circular no. 18 dated 21 December 2014 replaced of "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)". This circular came into force with effect from January 01, 2015. Pubali Bank Limited is maintaining its capital requirements at adequate level as per "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)"

The guideline is structured around the following three aspects or pillars of Basel-III:

- i. Minimum capital requirements to be maintained by a bank against credit, market and operational risk;
- ii. Supervisory Review i.e., Process for assessing overall capital adequacy in relation to a bank's risk profile and a strategy for maintaining its capital at an adequate level;
- iii. Market Discipline i.e., to make public disclosure of information on the bank's risk profiles, capital adequacy and risk management.

Disclosure framework of Pubali Bank Limited:

Disclosure includes the following as per Bangladesh Bank guidelines:

- Scope of Application
- Assets under Banking Book and Trading Book
- Credit risk
- Equity disclosure for Banking Book positions
- Interest rate risk in Banking Book (IRRBB)
- Market risk
- Operational risk
- Leverage Ratio
- Liquidity Ratio
- Remuneration



Pubali Bank Limited

Disclosure under Pillar III:

Disclosure given below as specified by RBCA Guideline:

A) Scope of Application

Qualitative Disclosure

(a) The name of the top corporate entity in the group to which this guidelines applies.	Pubali Bank Limited
(b) An outline of differences in the basis of consolidation for accounting and regulatory purposes, with a brief description of the entities within the group (a) that are fully consolidated; (b) that are given a deduction treatment; and (c) that are neither consolidated nor deducted (e.g. where the investment is risk weighted)	<p>The consolidated financial statements of the Bank include the financial statements of (a) Pubali Bank Limited (b) Pubali Bank Securities Limited. A brief description of these are given below:</p> <p><u>Pubali Bank Limited</u></p> <p>Pubali Bank Limited (the Bank) was incorporated in the year 1959 under the name and style of Eastern Mercantile Bank Limited under Companies Act 1913. After the country's liberation in 1971, the Bank was nationalized as per policy of the Government of Bangladesh under the Bangladesh Bank (Nationalisation) Order 1972 (PO No. 26 of 1972) and was renamed as Pubali Bank. Subsequently, the Bank was denationalized in the year 1983 and was again incorporated in Bangladesh under the name and style of Pubali Bank Limited in that year. The government transferred the entire undertaking of Pubali Bank to Pubali Bank Limited, which took over the same as a going concern.</p> <p><u>Pubali Bank Securities Limited</u></p> <p>Pubali Bank Securities Limited (PBSL) was incorporated on the 21st June 2010 under the Companies Act, 1994 as a public limited company. It is a subsidiary company of Pubali Bank Limited holds all the shares of the company except for thirteen shares being held by thirteen individuals. The company has been established as per Securities & Exchange Commission's (SEC) Letter # SEC/Reg/DSE/MB/2009/444/ dated 20.12.2009. The Registered Office of the company is situated at A-A Bhaban (7th floor), 23 Motijheel C/A, Dhaka-1000, Bangladesh. The company has started its commercial activities from 01 February 2011.</p> <p>The main objects of the company is to carry on the business of a stock broker and stock dealer house and to buy, sell, and deal in, shares, stocks, debentures, bonds and other securities and to carry on any business as is permissible for a broker and dealer house duly licensed by the Securities & Exchange Commission of Bangladesh.</p>
(c) Any restrictions, or other major impediments, on transfer of funds or regulatory capital within the group.	Not applicable



Pubali Bank Limited

Quantitative Disclosure

(d) The aggregate amount of capital deficiencies in all subsidiaries not included in the consolidation that are deducted and the name(s) of such subsidiaries.	Not applicable
--	----------------

B) Capital Structure :

Qualitative Disclosure:

(a) Summary information of the terms and conditions of the main features of all capital instruments, especially in the case of capital instruments eligible for inclusion in CET 1, Additional Tier 1 or Tier 2.	<p>The terms and conditions of the main features of all capital instruments have been segregated in line with of the eligibility criteria set forth vide BRPD Circular No. 35 dated 29 December 2010 and BRPD Circular No. 18 dated 21 December 2014 and other relevant instructions given by Bangladesh Bank from time to time. The main features of the capital instruments are as follows:</p> <p><u>Tier – I Capital instruments :</u></p> <p>Paid-up share capital: Issued, subscribed and fully paid up share capital of the Bank. It represents Paid up Capital, Right Shares as well as Bonus Shares issued from time to time.</p> <p>Statutory Reserve: As per Section 24(1) of the Bank Companies Act, 1991, an amount equivalent to 20% of the profit before taxes for each year of the Bank has been transferred to the Statutory Reserve Fund until equal to Paid up capital.</p> <p>Bank is complied in this respect.</p> <p>General Reserve: Any reserve created through Profit and Loss Appropriation Account for fulfilling any purpose.</p> <p>Bank is complied in this respect.</p> <p>Retained Earnings: Amount of profit retained with the banking company after meeting up all expenses, provisions and appropriations.</p> <p>Bank is complied in this respect.</p> <p><u>Tier - II capital instruments :</u></p> <p>General provision maintained against unclassified loans and off-balance sheet exposures: As per BB directive, amount of provision maintained against unclassified loans and off-balance sheet exposures as of the reporting date has been considered.</p> <p>Subordinated Bond of BDT 5,000.00 Million issued in the year 2017 and has been fully subscribed.</p> <p>Subordinated Bond of BDT 7,500.00 Million issued in the year 2019 and BDT 4,000.00 Million has been subscribed.</p>
--	--



Pubali Bank Limited

Quantitative Disclosure

		<u>Taka in million</u>	
		<u>Solo</u>	<u>Consolidated</u>
(a) The amount of Tier I Capital, with separate disclosure of : (as of 31.12.2019) CET 1 Capital	✓ Paid up Capital	10,282.94	10,282.94
	✓ Non –repayable share premium account	-	
	✓ Statutory reserve	10,283.00	10,283.00
	✓ General reserve	-	
	✓ Retained earnings	5,005.20	4,854.60
	✓ Minority Interest in subsidiaries	-	-
	✓ Non-cumulative irredeemable preference share	-	-
		25,571.14	25,420.54
Regulatory Adjustment		(46.83)	(204.13)
Tier 1 Capital		25,524.31	25,216.41
Additional Tier 1 Capital		-	-
Total Tier 1 Capital		25,524.31	25,216.41
(b) Total amount of Tier - II Capital		15,725.30	15,725.30
Regulatory Adjustment		(1,609.08)	(1,609.08)
(c) Total eligible capital		39,640.53	39,332.63

C) Capital Adequacy:

Qualitative Disclosure:

(a) A summary discussion of the Bank's approach to assessing the adequacy of its capital to support current and future activities.	Capital Adequacy is the cushion required to be maintained for covering the Credit risk, Market risk and Operational risk so as to protect the depositors and general creditors interest against such losses. In line with BRPD Circular No. 35 dated 29 December 2010, and BRPD Circular No. 18 dated 21 December 2014, the Bank has adopted Standardized Approach for Credit Risk, Standardized (Rule Based) Approach for Market Risk and Basic Indicator Approach for Operational Risk for computing Capital Adequacy.
--	--

Quantitative Disclosure

		<u>Taka in million</u>	
		<u>Solo</u>	<u>Consolidated</u>
(a) Minimum Capital requirement for Credit Risk:		24,792.42	24,062.54
(b) Minimum Capital requirement for Market Risk:		1,227.03	1,987.67
(c) Minimum Capital requirement for Operational Risk:		2709.54	2,768.71
(d) Total Minimum Capital Requirement		28,728.99	28,818.92
(e) Capital requirement with Conservation Buffer		35,911.20	36,023.70
(f) Total Capital available		39,640.50	39,332.60
(g) Total capital, CET1 capital, Total Tier 1 capital and Tier 2 capital ratio:			
➤ For the Bank alone	Total = 13.80% CET 1 = 8.88% Tier 1 = 8.88% Tier 2 = 4.91% CCB = 2.88%		-
➤ For the consolidated group	-		Total = 13.65% CET 1 = 8.75% Tier 1 = 8.75% Tier 2 = 4.90% CCB = 2.75%



Pubali Bank Limited

D) Credit Risk:

Qualitative Disclosure:

<p>(a) The general qualitative disclosure requirement with respect to credit risk, including:</p> <ul style="list-style-type: none">• Definitions of past due and impaired (for accounting purposes)	<p>Bank classifies loans and advances (loans and bill discount in the nature of an advance) into performing and non-performing loans (NPL) in accordance with the Bangladesh Bank guidelines in this respect.</p> <p>An NPA is defined as a loan or an advance where interest and / or installment of principal remain overdue for more than 90 days in respect of a Continuous credit, Demand loan or a Term Loan etc.</p> <p>Classified loan is categorized under following 03 (three) categories:</p> <ul style="list-style-type: none">➤ Sub- Standard➤ Doubtful➤ Bad & Loss <p>Any continuous loan will be classified as :</p> <ul style="list-style-type: none">➤ Sub-standard' if it is past due/overdue for 3 months or beyond but less than 9 months.➤ Doubtful' if it is past due/overdue for 9 months or beyond but less than 12 months.➤ Bad/Loss' if it is past due/overdue for 12 months or beyond. <p>Any demand Loan will be classified as :</p> <ul style="list-style-type: none">➤ Sub-standard' if it remains past due/overdue for 3 months or beyond but less than 9 months from the date of claim by the bank or from the date of creation of forced loan.➤ Doubtful' if it remains past due/overdue for 9 months or beyond but less than 12 months from the date of claim by the bank or from the date of creation of forced loan.➤ Bad/Loss' if it remains past due/overdue for 12 months or beyond from the date of claim by the bank or from the date of creation of forced loan. <p>In case of any installment(s) or part of installment(s) of a Fixed Term Loan is not repaid within the fixed expiry date, the amount of unpaid installment(s) will be treated as past due/overdue after six months of the expiry date.</p> <p>In case of Fixed Term Loans :</p> <ul style="list-style-type: none">➤ Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan which will remain past due/overdue for a period of 03 (three) months or beyond but less than 09 (nine) months, the entire loan will be classified as "Sub-standard".➤ Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan which will remain past due/overdue for a period of 09 (nine) months or beyond but less than 12 (twelve) months, the entire loan will be classified as 'Doubtful'.➤ Fixed Term Loan or any installment(s)/part of installment(s) of a Fixed Term Loan which will remain past due/overdue for a period of 12 (twelve) months or beyond, the entire loan will be classified as "Bad/Loss".
--	--



Pubali Bank Limited

➤ Rate of Provision are as follows :									
Particulars		Short Term Agri. Credit & Micro credit	Consumer financing				SME F	Loans BHs/MBs/SDs against shares etc.	All other credit
			Other than HF, LP, Credit card	HF	LP	Credit Card			
UC	Standard	1%	5%	1%	2%	2%	0.25%	2%	1%
	SMA	N/A	5%	1%	2%	2%	0.25%	2%	1%
Classified	SS	5%	20%	20%	20%	20%	20%	20%	20%
	DF	5%	50%	50%	50%	50%	50%	50%	50%
	B/L	100%	100%	100%	100%	100%	100%	100%	100%
<ul style="list-style-type: none"> Discussion of the Bank's credit risk management policy 	<p>The Board approves the credit policy keeping in view relevant Bangladesh Bank guide lines to ensure best practice in credit risk management and maintain quality of assets. Authorities are properly delegated in ensuring check and balance in credit operation at every stage i.e. screening, assessing risk, identification, management and mitigation of credit risk as well as monitoring, supervision and recovery of loans with provision for early warning system. There is a separate Credit Risk Management Division for ensuring proper risk management of Loans and Credit Monitoring and Recovery Division for monitoring and recovery of irregular loans. Adequate provision is maintained against classified loans as per Bangladesh Bank Guidelines. Status of loans are regularly reported to the Board/Board Audit Committee. Besides, Credit risk management process involves focused on monitoring of Top- 20 Loans, Top- 20 defaulters, Sectorial exposures viz-a-viz among others limit.</p>								

Quantitative Disclosure:

Amounts in Taka

(b) Total gross credit risk exposures broken down by major types of credit exposure	Loans	97,550,311,148
	Cash credits	49,763,508,121
	Overdrafts	74,284,984,277
	Loan against merchandise	6,099,692
	Packing credits	591,517,685
	Loan against trust receipts	10,950,632,463
	Pubali Prochesta	167,645,569
	Non-resident Credit Scheme	626,920
	Pubali Subarna	4,505,939,612
	Pubali Karmo Uddog	204,274,186
	Pubali Sujon	32,239,714
	Pubali Utsob	26,228,302
	Payment against documents	4,736,173,942
	Consumers loan scheme	13,726,281,059
	EDF loan	5,104,393,111
	Lease finance	5,777,741,928
	Bill purchased and discounted	14,092,770,183
Credit Card	206,218,384	
Others	5,307,087,732	
Total	287,034,674,028	



Pubali Bank Limited

(c) Geographical distribution of exposures, broken down in significant areas by major types of credit exposure	Urban	
	Dhaka	183,142,499,801
	Chittagong	40,145,532,910
	Sylhet	8,568,557,170
	Barisal	3,279,136,972
	Khulna	6,449,358,010
	Rajshahi	5,671,841,088
	Rangpur	4,660,535,804
	Mymensingh	5,570,099,407
		257,487,561,162
	Rural	
	Dhaka	4,351,216,430
	Chittagong	4,162,017,827
	Sylhet	2,756,636,916
	Barisal	897,079,981
Khulna	2,596,230,941	
Rajshahi	1,719,995,507	
Rangpur	798,604,461	
Mymensingh	693,201,739	
	17,974,983,802	
Outside Bangladesh		
Foreign bills/drafts purchase	11,572,129,064	
	Total	287,034,674,028
Industry or counter party type distribution of exposures, broken down by major types of credit exposure	Agriculture	5,074,865,021
	Jute	168,575,942
	Textile	23,935,587,141
	Ready-made garments	22,085,914,376
	Steel & engineering	12,660,587,054
	Ship scraping	2,602,223,875
	Edible oil	7,989,163,454
	Cement	4,456,437,094
	Pharmaceuticals	7,158,350,362
	Food & allied	19,965,844,624
	Paper, paper products and packaging	1,255,827,228
	Leather	240,637,690
	Printing & Dyeing Industries	5,929,263,309
	Others Manufacturing Industries	19,418,603,696
	Energy and power	5,980,753,006
	Hospitals, Clinics and other health services	4,987,101,291
	Construction	15,177,399,072
	Housing	12,458,441,341
	Transport and communication	2,078,788,656
	Others Service Industries	5,026,691,429
	Trade & Commerce	57,783,551,123
	NBFI (Non Bank Financial Institution)	5,871,385,678
	NGO	8,128,987,937
Consumer Finance	26,762,459,052	
Others	9,837,234,577	
	Total	287,034,674,028



Pubali Bank Limited

(d) Residual contractual maturity break down of the whole portfolio, broken down by major types of credit exposure.	Loans and advances Repayable on demand 20,258,698,430 Up to 3 months 78,693,400,793 Over 3 months but below 1 year 76,751,003,287 Over 1 year but below 5 years 65,102,269,208 Over 5 years 32,136,532,127 272,941,903,845	
	Bills purchased and discounted Receivable on demand 3,229,703 Below 3 months 4,326,399,645 Over 3 months but below 6 months 9,763,140,835 14,092,770,183	
Total		287,034,674,028
(e) By major industry or counterparty type:		
i. Amount of impaired loans and if available, past due loans,		12,560,600,473
ii. Specific and general provisions		15,559,760,000
iii. Charges for specific allowances and charge-offs during the period		-
(f) Gross Non Performing Assets (NPAs) :	Movement of Non Performing Assets(NPAs) : Opening Balance 14,778,266,108 Additions Reductions/Recovery (2,217,665,603) Closing Balance 12,560,600,473	
Non Performing Assets(NPAs) to Outstanding Loans & advances	Movement of Specific Provision for Non Performing Assets(NPAs) : Opening Balance 7,889,705,857 Provision made during the year 2,525,186,311 Write-off (1,176,454,517) Recoveries of amounts - previously write –off 69,564,845 Provision transferred in 1,136,278,602 Provision for off balance sheet transferred in during the year - Write-back of excess provision - Other provision 985,666,069 Closing Balance 11,429,947,166	

E) Equities: Disclosures for Banking Book Positions

Qualitative Disclosure

(a) The general qualitative disclosure requirement with respect to the equity risk, including: <ul style="list-style-type: none"> differentiation between holdings on which capital gains are expected and those taken under other objectives including for relationship and strategic reasons; and discussion of important policies covering the valuation and accounting of equity holdings in the 	Investment in equity mainly for capital gain purpose but Bank has some investment for strategic reasons. Quoted shares are valued at cost. Necessary provision is maintained if market price fall below the cost price. Unquoted shares are valued at cost.
--	--



Pubali Bank Limited

banking book. This includes the accounting techniques and valuation methodologies used, including key assumptions and practices affecting valuation as well as significant changes in these practices.	
--	--

Quantitative Disclosure

(b) Value disclosed in the balance sheet of investment, as well as the fair value of those investments; for quoted securities, a comparison to publicly quoted share values where the share price is materially different from fair value.	Cost price of quoted share BDT 4,606,079,332 & Market value of quoted share BDT 4,099,389,719
(c) The cumulative realized gains (losses) arising from shares and liquidations in the reporting period.	BDT 12,724,374
(d) * Total unrealized gains (losses) – quoted shares * Total latent revaluation gain (loses) * Any amounts of the above included in Tier 2 capital	BDT (506,689,613) BDT Nil BDT Nil
(e) Capital requirements broken down by appropriate equity grouping, consistent with the bank's methodology, as well as the aggregate amounts and the type of equity investments subject to any supervisory provisions regarding regulatory capital requirements.	Nil

F) Interest rate risk in the banking book (IRRBB):

Qualitative Disclosure:

(a) The general qualitative disclosure requirement including the nature of IRRBB and key assumptions, including assumptions regarding loan prepayments and behavior of non-maturity deposits, and frequency of IRRBB measurement.	Interest rate risk is the potential that the value of the On Balance Sheet and the Off Balance Sheet position of the Bank would be negatively affected with the change in the Interest rate. The vulnerability of an institution towards the advance movement of the interest rate can be gauged by using Duration GAP under Stress Testing Analysis. Pubali Bank Limited has also been exercising the Stress Testing using the Duration GAP for measuring the Interest Rate Risk on its On Balance Sheet exposure for estimating the impact of the net change in the market value of equity on the Capital to Risk weighted Asset Ratio (CRAR) due to change in interest rates only on its On Balance Sheet position (as the Bank holds no interest bearing Off Balance Sheet positions and or Derivatives). Under the assumption of three different interest rate changes i.e. 1%, 2% and 3%.
---	--

Quantitative Disclosure:

(b) The increase (decline) in earnings or economic value (or relevant measure used by management) for upward and downward rate shocks according to management method for measuring IRRBB, broken down by currency (as relevant).	Market Value of Assets (Fig. in million) Market Value of Liability (Fig. in million) Duration GAP in years (times)	472,325.90 443,730.10 (0.05)
--	--	------------------------------------



Pubali Bank Limited

G) Market Risk:

Qualitative Disclosure:

(a) Views of BOD on trading / investment activities	The Board approves all policies related to market risk, sets limits and reviews compliance on a regular basis. The objective is to provide cost effective funding last year to finance asset growth and trade related transaction.
Methods used to measure Market risk	Standardized approach has been used to measure the market risk. The total capital requirement in respect of market risk is the aggregate capital requirement calculated for each of the risk sub-categories. For each risk category minimum capital requirement is measured in terms of two separately calculated capital charges for 'specific risk' and 'general market risk'.
Market risk Management system	The Treasury Division manage market risk covering liquidity, Interest rate and foreign exchange risks with oversight from Asset-Liability management Committee (ALCO) comprising senior executives of the Bank. ALCO is chaired by the Managing Director. ALCO meets at least once in a month.
Policies and process for mitigating market risk	There are approved limits for Market risk related instruments both on-balance sheet and off-balance sheet items. The limits are monitored and enforced on a regular basis to protect against market risks. The exchange rate committee of the Bank meets on a daily basis to review the prevailing market condition, exchange rate, forex position and transactions to mitigate foreign exchange risks.

Quantitative Disclosure:

	<u>Solo</u>	<u>Taka in million</u> <u>Consolidated</u>
(b) The capital requirements for :		
Interest rate risk	65.90	65.90
Equity position risk	819.80	1580.40
Foreign exchange risk	341.30	341.30
Commodity risk	-	-

H) Operational Risk

Qualitative Disclosure

➤ Views of BOD on system to reduce Operational Risk	The policy for operational risks including internal control & compliance risk is approved by the board taking into account relevant guidelines of Bangladesh Bank. Audit committee of the Board oversees the activities of Audit & Inspection Division to protect against all operational risks.
➤ Performance gap of executives and staffs	Pubali Bank Limited has a policy to provide competitive package and best working environment to attract and retain the most talented people available in the industry. The Bank's strong brand image plays an important role in employee motivation. As a result, there is no significant performance gap.
➤ Potential external events	No potential external events is expected to expose the Bank to significant operational risk.



Pubali Bank Limited

➤ Policies and processes for mitigating operational risk	The policy for operational risks including internal control & compliance risk is approved by the Board taking into account relevant guidelines of Bangladesh Bank. Policy guidelines on Risk Based Internal Audit system is in operation as branches are rated according to their risk status and branches having more risk score are subjected to more frequent audit by Audit & Inspection Division. It is the policy of the bank to put all the branches of the bank under any form of audit at least once in a year. Head of Audit & Inspection Division reports to Managing Director and Audit Committee of the Board.
➤ Approach for calculating capital charge for operational risk	Basic Indicator Approach is used for calculating capital charge for operational risk as of the reporting date.

Quantitative Disclosure:

	<u>Taka in million</u>	
	<u>Solo</u>	<u>Consolidated</u>
(b) The capital requirements for Operational Risk	2,709.54	2,768.71

I) Liquidity Ratio:

Qualitative Disclosure:

➤ Views of BOD on system to reduce Liquidity Risk :	Liquidity risk is faced by a bank when it is unable to meet its financial obligations when they fall due. Liquidity risk can arise due to market liquidity or funding liquidity. Report on liquidity risk management is regularly submitted to the Risk Management Committee of the Board and they oversee the liquidity position and suggest corrective action to ensure better liquidity position of the Bank.
➤ Methods used to measure Liquidity Risk :	Various liquidity measurement tools like Advance to Deposit (AD) Ratio, Liquid Assets to Total Deposit Ratio, Liquid Assets to Total Assets Ratio, Snap Liquidity Ratio, Maximum Cumulative Outflow (MCO), Liquidity Coverage Ratio (LCR), Net Stable Funding Ratio (NSFR) and Structural Liquidity Profile etc. are used to measure liquidity risk.
➤ Liquidity Risk management system :	To manage the liquidity risk, ALCO regularly monitors various ratios & parameters and find out the risk related issues and also instructs the concern department or section to take corrective measures.
➤ Policies and processes for mitigating Liquidity Risk :	To manage liquidity risk Pubali Bank Limited maintains diversified and stable funding base. Policies and process which incorporated in ALM manual are used for mitigating liquidity risk. ALCO meets periodically to review different aspects of the bank's portfolio with special emphasis on deposits and liquidity position and determines the direction to be taken by the bank. Parameters set by Bangladesh Bank especially in regards to CRR, SLR & AD Ratio strictly maintained. A balanced mix of short and long terms deposits to counter maturity gaps is maintained. Annual budget is also formulated with a balance between growth in assets and liabilities.



Pubali Bank Limited

Quantitative Disclosure:

Taka in million

Liquidity Coverage Ratio (LCR) :	356.34%
Net Stable Funding Ratio(NSFR) :	105.36%
Stock of High quality liquid assets :	104,421.84
Total net cash outflows over the next 30 calendar days :	29,304.19
Available amount of stable funding :	374,954.17
Required amount of stable funding :	355,881.10

J) Leverage Ratio:

Qualitative Disclosure:

➤ Views of BOD on system to reduce excessive Leverage :	Quarterly report on leverage ratio reviewed by the Risk Management Committee of the Board and they oversee the leverage position and suggest to ensure better position of the Bank.
➤ Policies and processes for managing excessive on and off-balance sheet Leverage :	The leverage ratio is calibrated to act as a credible supplementary measure to the risk based capital requirements and is defined as the capital measure (the numerator) divided by the exposure measure (the denominator), with this ratio expressed as a percentage. Bangladesh Bank will monitor individual banks against an indicative leverage ratio of 3%.
➤ Approach for calculating exposure :	The Bank's leverage ratio is calculated in accordance with the RBCA guidelines under Basel-III framework of Bangladesh Bank.

Quantitative Disclosure:

Taka in million

	<u>Solo</u>	<u>Consolidated</u>
Leverage Ratio:	5.11%	5.05%
On balance sheet exposure :	4,62,926.02	4,62,898.85
Off balance sheet exposure :	36,727.36	36,726.36
Total exposure :	499,653.38	499,626.21

K) Remuneration:

Qualitative Disclosure:

(a) Information relating to the bodies that oversee remuneration :	
Name, composition and mandate of the main body overseeing remuneration :	Salary and related allowances review are done through a committee comprising of senior management headed by the Managing Director & CEO of the Bank. The mandate of the committee includes – 1) gathering data from 8-10 private banks, analyzing compensation, allowances and benefits of those banks and propose a pay scale which is appropriate in terms of attracting, retaining and ensuring its competitiveness in the market; 2) the report should include financial involvement of the bank.



Pubali Bank Limited

	<p>In addition, the CFO also examines the cost benefit impact in the process independently.</p> <p>Approving authority: The Board of Directors.</p>
<p>External consultant whose advise has been sought, the body by which they were commissioned, and in what areas of the remuneration process :</p>	<p>No external consultants are engaged for determining the salary and allowances for the employees of the bank. But Gratuity and Provident Funds are being administered through two separate Trustee Funds under Central Accounts Division (CAD) as per service rule and approval of the Board.</p>
<p>Description of the scope of the bank's remuneration policy (e.g. by regions, business lines), including the extent to which it is applicable to foreign subsidiaries and branches :</p>	<p>Pubali Bank Limited maintain a salary structure uniform throughout the country.</p> <p>Pubali Bank Limited and its business We are committed to providing private, institutional and corporate clients, as well as retail clients with superior financial advice and solutions while generating attractive and sustainable returns for shareholders.</p> <p>Performance measures Our Work planning – setting objectives performance related Key assignments focused on key drivers of business and management. Our senior management reviews the performance of the employees on a regular basis by considering prevailing strategy, business conditions and the environment in which we operate.</p>
<p>Description of the types of employees considered as material risk takers and as senior managers, including the number of employees in each group :</p>	<p>a) Potential Risk Taker in Business and Management: i) Senior Management: MD & CEO, Additional Managing Director, Deputy Managing Director -Total 03 Nos.</p> <p>b) Potential Risk Taker in Business: i) General Managers/Deputy General Managers as Regional Managers, Corporate Branch Managers and at Principal Office - Total 32 Nos. ii) General Managers at Head Office – Total 13 Nos.</p> <p>c) Potential Risk Taker in Management: i) General Managers/Deputy General Managers as Division Heads – Total 16 Nos.</p>
<p>(b) Information relating to the design and structure of remuneration processes :</p>	
<p>Overview of the key features and objectives of remuneration policy :</p>	<p>Stay competitive in the market, retention of employees and creating an environment which is highly competitive, competency based and provide fair remuneration for the achievers.</p>
<p>Whether the remuneration committee reviewed the bank's remuneration policy during the past year, and if so, an overview of any changes that were made :</p>	<p>The committee/Management based on past experience developed a Terms of Reference for the Salary Review Committee to ensure consistency in the review process.</p>



Pubali Bank Limited

<p>Discussion of how the bank ensures that risk and compliance employees are remunerated independently of the businesses they oversee :</p>	<p>Pubali Bank Limited has a policy to provide competitive package and enabling working environment to attract and retain the most talented people available in the market.</p> <p>If salary package inappropriately structured compared to the market then it might have potential to negativity and material impact upon the level of risk considered acceptable to the Bank.</p>
<p>(c) Description of the ways in which current and future risks are taken into account in the remuneration processes :</p>	
<p>Overview of the key risks that the bank takes into account when implementing remuneration measures :</p>	<p>Key risks measurements of implementing remuneration are as follows:</p> <ul style="list-style-type: none"> ❖ Compliance risk ❖ Operational risk ❖ Financial risk
<p>Overview of the nature and type of the key measures used to take account of these risks, including risks difficult to measure (values need not be disclosed):</p>	<p>Key measures used for implementing remuneration process are as follows:</p> <ul style="list-style-type: none"> ❖ Branch Performance ❖ Regulatory compliance ❖ Compliance with Board delegated trigger limits
<p>Discussion of the ways in which these measures affect remuneration :</p>	<p>Bank has a strong monitoring system that always trying to minimize all types of risk.</p>
<p>Discussion of how the nature and type of these measures has changed over the past year and reasons for the change, as well as the impact of changes on remuneration :</p>	<p>In relation to the goals in the Performance Appraisal Report, they are assessed and determined by the Supervisors each year at the commencement of the performance year under review. There were no material changes from the preceding year to the current year. The measures are considered appropriate for the circumstances of, and environment in which Pubali Bank operates. However, long-term impact to be seen in the future.</p>
<p>(d) Description of the ways in which the bank seeks to link performance during a performance measurement period with levels of remuneration :</p>	
<p>Overview of main performance metrics for bank, top-level business lines and individuals :</p>	<p>The bank Management is seeking ways to struck a balance between performance metrics, top-level business lines and individuals.</p>
<p>Discussion of how amounts of individual remuneration are linked to bank-wide and individual performance:</p>	<p>A group of officials perform on their target, which fixed by the top Management. Their group performance score are reflected in their individual performance score.</p>
<p>Discussion of the measures the bank will in general implement to adjust remuneration in the event that performance metrics are weak :</p>	<p>Pubali Bank Limited have a robust performance indicator applicable across the Bank.</p>
<p>(e) Description of the ways in which the bank seeks to adjust remuneration to take account of longer –term performance :</p>	
<p>Discussion of the bank’s policy on deferral and vesting of variable remuneration and, if the fraction of variable remuneration that is deferred differs across employees or</p>	<p>Pubali Bank Limited adopted a policy for gratuity fund in the name ‘Pubali Bank Limited Gratuity Fund Rules’ which is administrated by a Board of Trustees.</p>



Pubali Bank Limited

<p>groups of employees, description of the factors that determine the fraction and their relative importance :</p>	<p>Board of Trustees and its composition:</p> <p>The Trustees, whose number will be 5(five), shall be appointed by the Board of Directors of the Bank. 03 (three) Trustees present shall constitute a quorum for conducting and executing the transaction of business of the Fund.</p> <p>Entitlement of Gratuity:</p> <p>Employees completing 8 years and more service will be paid a Gratuity of two months average basic salary last drawn by him/her for each completed year of service. Employees completing less than 8 (eight) years service will not be entitled to a Gratuity payment.</p> <p><u>No gratuity shall be paid to an employee-</u></p> <ul style="list-style-type: none"> (i) if he/she has been dismissed or removed from the service as a measure of punishment; or (ii) if he/she has not resigned, left or discontinued the service without properly notifying the competent authority. <p><u>Gratuity shall be admissible to an employee</u> (even though he/she has not completed 8 (eight) years of service with the Bank)-</p> <ul style="list-style-type: none"> (i) In case of death while in the service of the Bank; (ii) If terminated from service or compulsory retirement or mental infirmity provided this has not been caused by irregular or intemperate habits; (iii) If termination of service or compulsory retirement resulting from the abolition of his/her post or bonafide retirement; <p>Normal Retirement Age:</p> <p>59 years of age (age at which Gratuity benefit becomes payable) and for freedom fighter 60 years of age.</p> <p>Gratuity Calculation:</p> <p>The amount of gratuity admissible to an employee shall be a sum equal to 2 (two) months' average basic salary i.e. double of basic salary drawn in last month or earned while on duty during 12 (twelve) months immediately preceding the date of proceeding on retirement or of his ceasing to be an employee of the Bank or of his death whichever is favorable to the employees for each completed year of service in the Bank. In computing years of service, period of 6 (six) months or more shall be taken as a year.</p> <p>Bank's Overriding Lien</p> <p>The Bank shall be entitled to recover from any employee's account of the Fund any sum which may be due, outstanding or unpaid to the Bank or recoverable from the employee concerned against his obligations and liabilities for any loan(s) / advance(s) extended or to be extended by the Bank to him/her or otherwise, or which may have been lost or the amount of damages which it may have suffered by reason of the employee's acts, whether of commission or omission.</p>
<p>Discussion of the bank's policy and criteria for adjusting deferred remuneration before vesting and (if permitted by national law) after vesting through claw-back arrangements :</p>	<p>Employees who served in the Bank less than 8 years were not eligible for gratuity and the amount against those are forfeited accordingly.</p>



Pubali Bank Limited

(f) Description of the different forms of variable remuneration that the bank utilizes and the rationale for using these different forms :	
Over view of the forms of variable remuneration offered (i.e. cash, share linked instruments and other forms)	<p>Fixed Remuneration: All Employees including regular and contractual are paid salary under Fixed remuneration package.</p> <p>Variable Remuneration: A group of 78 employees of 32 branches awarded for Tk. 16,29,135/- against recovery of write-off loans in 2019. All amounts are paid to the respective employees through their accounts.</p>
Discussion of the use of the different forms of variable remuneration and, if the mix of different forms of variable remuneration differs across employees or group of employees, a description the factors that determine the mix and their relative importance :	<p>Fixed Remuneration: Salaries of different employees may vary due to rank, service length & promotion etc. under the pay policy.</p> <p>Variable Remuneration: Reward remuneration for NPL & Write-off Loan recovery may vary depending on contribution of the employees to the recovery process, security against the NPL, amount of recovery etc.</p>

Quantitative Disclosure:

(g) Number of the meetings held by the main body overseeing remuneration during the financial year and remuneration paid to its member :	<p>Fixed Remuneration: Pay scale revised last in 2019.</p> <p>Variable Remuneration: Decided by the Board of Directors of the Bank.</p>
<p>(h) Number of employees having received a variable remuneration award during the financial year :</p> <p>Number and total amount of guaranteed bonuses awarded during the financial year :</p> <p>Number and total amount of sign-on awards made during the financial year :</p> <p>Number and total amount of severance payments made during the financial year :</p>	<p>Eligible for Incentive Bonus for 2019: 8,153 Nos.</p> <p>Two festival bonuses plus Bengali New Year Allowance disbursed during the calendar year 2019.</p> <p>Number of employees 8,153 Nos.</p> <p>Total Amount : Tk. 41,43,38,030/-</p> <p>No such payment was made during the calendar year i.e. in 2019.</p> <p>Gratuity Payment*: Number of employees : 233 Total Amount : Tk. 46,53,55,500/-</p> <p>Provident Fund Payment*: Number of employees : 239 Total Amount : Tk. 42,83,35,401.95</p> <p>* All payment made in calendar year 2019</p>



Pubali Bank Limited

<p>(i) Total amount of outstanding deferred remuneration, split into cash, shares and share-linked instruments and other forms : Total amount of deferred remuneration paid out in the financial year :</p>	<p>Deferred Amount: Tk. 311,26,88,282.69 (Gratuity Fund Position on 31.12.2019)</p> <p>Total Amount : Tk. 46,53,55,500/- Gratuity Payment)</p>
<p>(j) Breakdown of amount of remuneration awards for the financial year to show:</p>	
<p>-fixed and variable :</p> <p>- deferred and non-deferred :</p> <p>- different forms used (cash, shares and share linked instruments, other forms) :</p>	<p>Fixed amount: Tk. 507,81,70,077/- (Salary and Allowances) Variable amount: Tk. 37,00,00,000/- (Incentive Bonus)</p> <p>Deferred amount: Tk.89,36,90,901.95 (Gratuity & Provident fund Payment) Non-deferred amount: Tk. 16,29,135/- (Remuneration for recovery of write-off loans)</p> <p>Paid in Cash through their respective accounts in calendar year 2019.</p>
<p>(k) Quantitative information about employees ‘exposure to implicit(e.g. fluctuations in the value of shares or performance units) and explicit adjustments (e.g. clawback or similar reversals or downward revaluations of awards) of deferred remuneration and retained remuneration:</p>	
<p>- Total amount of outstanding deferred remuneration and retained remuneration exposed to ex post explicit and/or implicit adjustments :</p> <p>- Total amount of reductions during the financial year due to ex post explicit adjustments :</p> <p>- Total amount of reductions during the financial year due to ex post implicit adjustments :</p>	<p>Total amount: Nil</p> <p>Total amount: Nil</p> <p>Total amount: Nil</p>